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When creating a Lean Culture, most Lean Practitioners often describe it as the use of Lean Tools'. – 'What you do'. The problem is, that a successful lean implementation, which focuses on a Rapid 'Kaizen' can have dramatic improvements at first, but often falls down later. – Picture an implementation of a new Cell: It

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flows to Takt, there is minimum Process Waste , and the place looks immaculate.

## Creating a Lean Culture – It's Not Just the 'What We Do ...

Lean culture enables lean implementation. Lean culture is one of the four components of a successful lean implementation. Shown on the picture below, the components are: Lean Planning, Lean Concepts, Lean Tools and Lean Culture. Policy Deployment, which connects an organization's goals to the Lean Tools, is part of the Lean Planning activity.

## Developing a Lean Culture – an Elements Checklist

David Mann is the author of *Creating a Lean Culture: Tools to Sustain Lean Conversions*. The book was awarded the Shingo Prize



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for Operational Excellence in 2006 and has become a best-seller in its field. It has been translated into Chinese, Polish, Portuguese, Russian, Spanish, and Thai.

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Mann is the author of *Creating a Lean Culture: Tools to sustain Lean Conversion s*. Awarded the Shingo Prize in 2006, the book is now in its eighth printing, and is being translated into Chinese,

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Russian, and Thai. Mann serves as a Shingo Prize examiner and assessor for the Honda Lean Network.

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